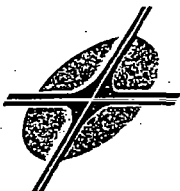


5-17-91



# ASH GROVE CEMENT WEST, INC.

Inter-Office Memorandum

Date May 17, 1991To Ken RoneFrom Daniel J. PetersCopies to Dick CookeSubject Progress ReportSteve SheridanJim PostGeorge Wells

## EAST TERMINAL

The terminal operated at full staff with one work related accident. Sid Parker complained of a foreign object entering in his eye while welding. First aid was received in the plant. Two safety movies were viewed by terminal employees. An inspection of employee hard hats and their suspension systems will be performed next week. A joint safety committee meeting and group safety meeting will be held during the last week of the month.

Two temporary employees continued to supplement manpower requirements while Stan Webb, Mark Jones, and Jim Langley were assigned to the slip form project. The slip form project is expected to be completed by Friday and temporary manpower will be adjusted accordingly. Interviews were conducted for the Instrument/Electrical supervisor. Interviews will continue through next week.

Cement inventories were increased to 35,500 tons at the terminal. Cement availability from the manufacturing facilities remains good except for Inkom. Inkom has had problems finding railroad cars for Type III shipments. Inkom confirmed that they now have thirteen cars earmarked for Type III deliveries to the Seattle terminal. The Ideal II transfer continued to be held at the minimum rate and was periodically discontinued for inventory control. There were no major bulk bag orders placed.

Work continued on the painting of the steel scale tanks. Although the railroad car unloading roof installation has been completed, negotiations continue on the price and workmanship of the project.

The maintenance department continued on working routine terminal maintenance projects. A dust collector bag bound up a cement transfer



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screw at the Group II silos and required overtime to repair the damaged screw. Work continued on the installation of the 988B loader cutting lip. Work continued on the finish mill refurbish project with attention given to the water piping systems, separator tipping valves, and mill internal inspections.

Mike Martin from Pneumat-O-Ring visited the terminal to inspect two old bricking rings for resale value. His proposal is expected next week.

A new steel scale tanks truck scale was ordered from Howe Richardson. Installation is expected to begin on July 1 and be completed by August 1.

The second automatic cement sacking proposal was received from Bemis. A cost analysis report covering both proposals will be completed within two weeks.

Drilling continued at the Superior silica quarry with the final major blast expected next week. Crushing equipment installation will begin at the quarry site on June 1. Work is continuing on the air quality permit for the crushing operation.

Silica continued to be stockpiled at Lone Star Northwest's Steilacoom operation. Tilbury Cement Ltd. anticipates ordering another barge during the first week of June.

Another PCB contaminated transformer was found in the main plant switch yard. General Electric has been contacted for proper disposal.

WEST TERMINAL

On Wednesday, an apparent drowning occurred off the terminal wharf. An employee of Crowley Maritime fell from a barge as it was pulled from the terminal wharf following repairs performed by Duwamish Shipyard. Ash Grove Cement West had no involvement in the matter other than to provide safe access to our wharf for police investigators.

Cyclonaire continued to address punch list items on the ship unloader. A meeting with Cyclonaire representatives was requested for Friday to review project progress.

Authorization was received to return Cyclonaire spare parts for the ship unloader. The parts will be sent on Friday.

SHIPMENTS

East Terminal Sales	5758 tons
West Terminal Sales	0 tons
LSNW Shipments	0 tons

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